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# Analysis and Training — Why Different?



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- Historical Overview
- Credibility: *First Time* and *Every Time*
- Free, Dynamic Play
- COBRA
- Reliability and Recovery (Checkpoint, Modify, Restart)
- Dynamic User Interfaces
- Behavior of Subordinates
- OPFOR
- Gaming the Game
- Magic
- Other Differences
- Conclusions and “Where do we go from here?”

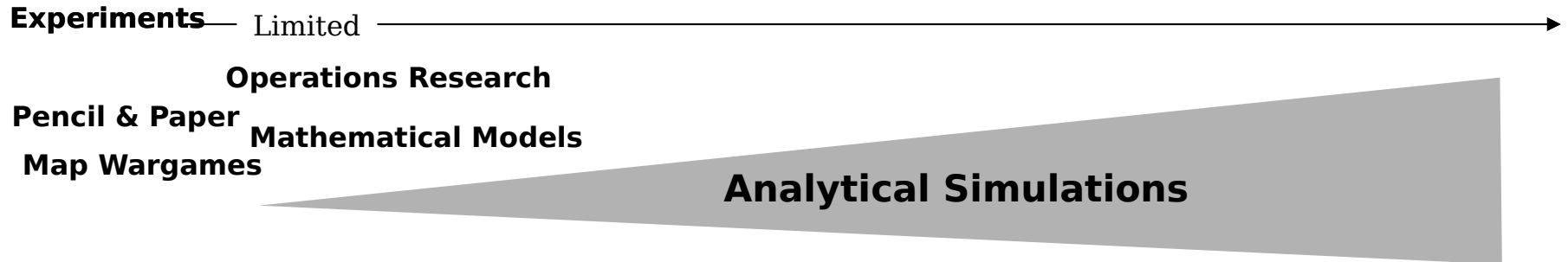


# Historical Overview

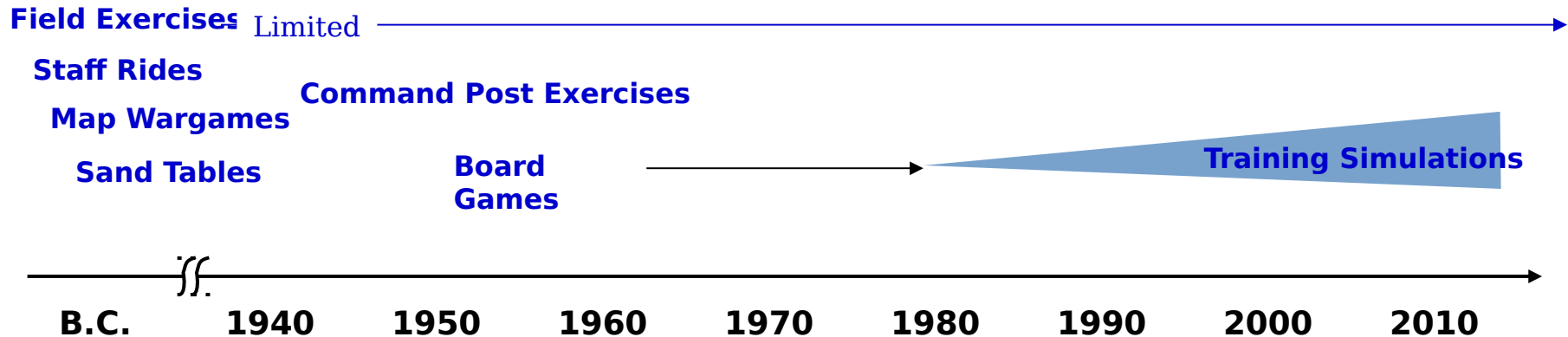


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## Analysis



## Training

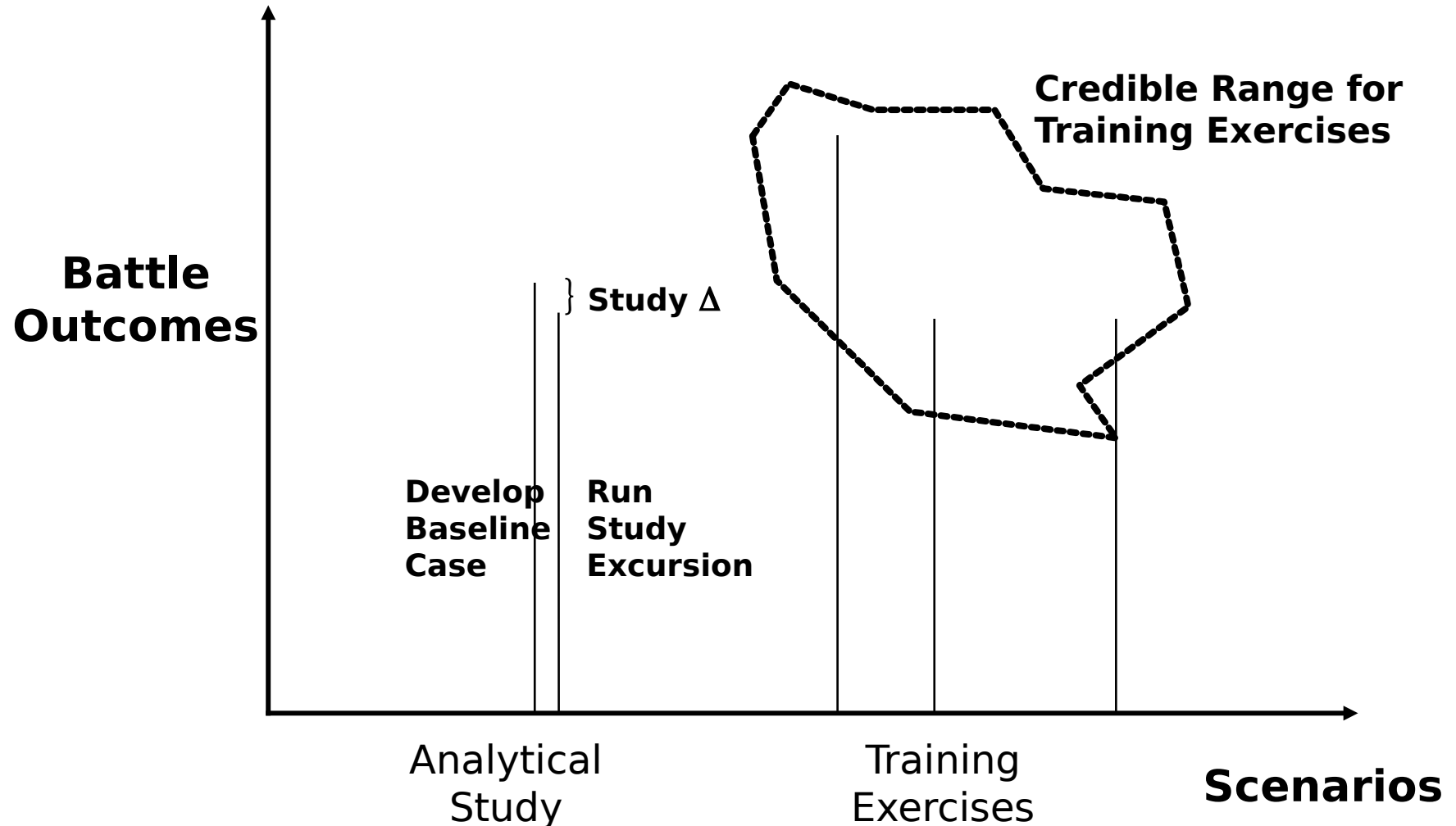




# Credibility: *First Time* and *Every Time*



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## Analyses: Controlled quantitative comparisons

- “Soft” factors undesirable
- Calibrated & tweaked during V&V
- Expect relatively small deltas
- Uncertainties produce statistical comparisons

## Training: Chaos

- Action—Reaction—Counteraction
  - » Requires free play with multiple players
- *Qualitative*, not *quantitative*, accuracy is extremely important
  - » Training stimuli must be good enough for decision making
  - » “Soft” factors crucial
  - » “Reward” good decisions with good results
  - » Allow — but “punish” — bad decisions
  - » Unimportant details must be credible

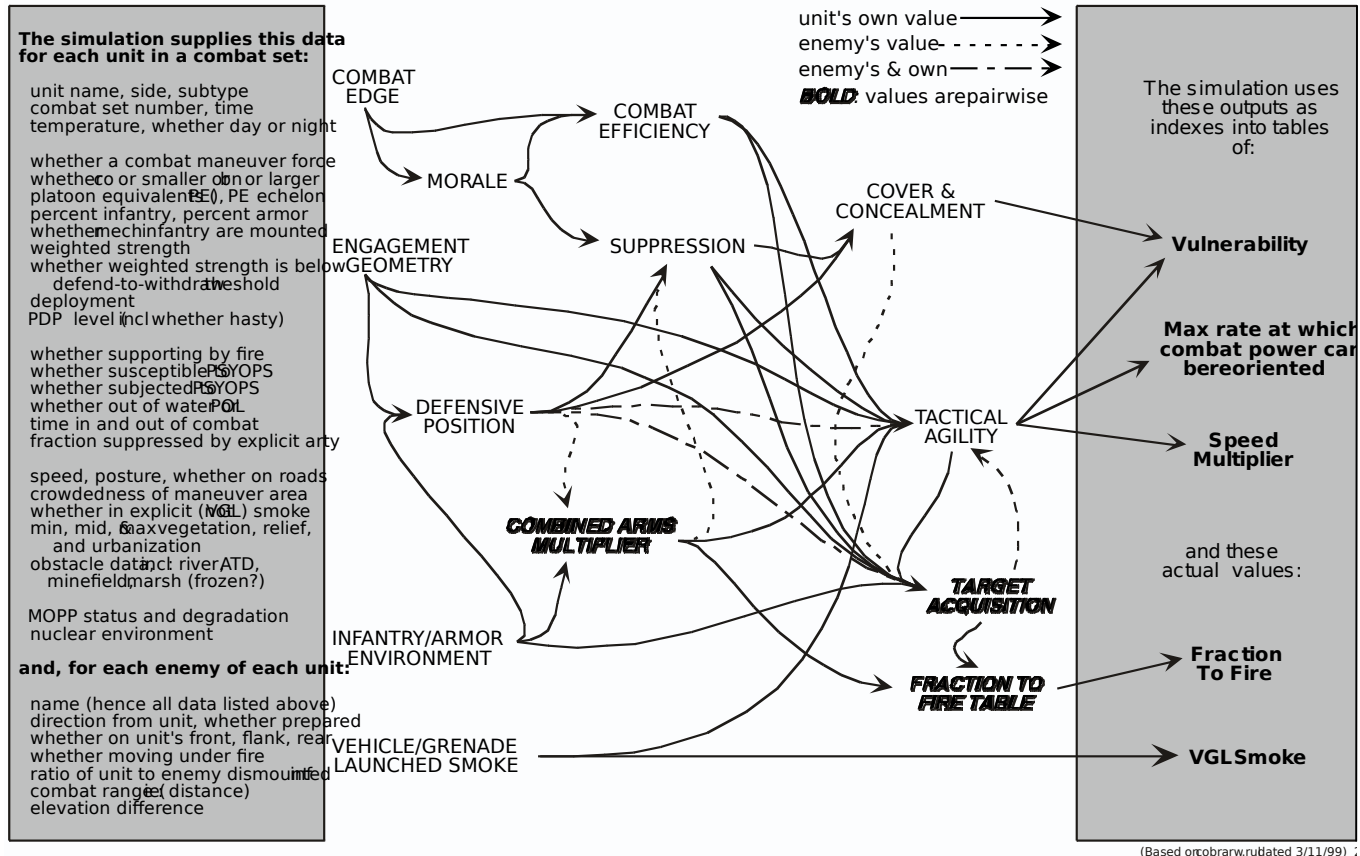


# COBRA

## Combat Outcome Based on Rules for Attrition



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## CBS1.8.0 COBRA Rule Set Dependencies





# Checkpoint / Modify / Restart Reliability & Recovery



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Recovery from regular checkpoints is essential during training exercises

- Training exercises run at 50+ sites non-stop for days
  - Even if the game stays up, may have “Game Over” too soon
    - » Due to a tactical blunder ... or a tactical *coup de grâce*!
  - Even if no code errors, data may contain a “ticking time bomb”
    - » After several days of ops, *any* “computer error” could be a disaster
  - With a half million lines of evolving code, there *will be* errors
    - » Easy recovery is a better goal than impossible error-free code
    - » Also: Memory leaks, performance problems, functional bugs, or ... functionality that is unacceptable to users in spite of how *good* it is
  - Either fix the code or disable whole areas of functionality
    - » Full or modular recompilation? How fast *is* that compiler?



Analytical simulations — typically, just the analyst/developer

Training simulations — many different types of users:

- Training audience (with ABCS / C4ISR) and OPFOR (and other sides)
  - » Role players (often know little about computers)
    - ❖ Ground, air, naval, logistics, intelligence, ...
  - » Need perceived truth, not ground truth
  - » Free play
- Other software systems
  - » Linked simulations
- Tech control
  - » Take checkpoints, tweak performance parameters, fix problems
- Senior control
  - » Control the exercise, adjudicate disputes, perform “magic”



In the real world: subordinates are taught to obey orders *but* to be imaginative in response to unforeseen circumstances

- If the commander is *lucky*, his subordinates will save his ... command

In analysis: subordinates should reflect the real world to the extent possible for statistical analysis

In training: subordinates *should not* be imaginative

- *Negative Training would result if subordinate commanders were imaginative and made a bad plan successful — or vice versa\**

- \* Really smart Artificial Intelligence (if it existed) would have to be used very carefully — if at all — in training simulations

OPFOR is a challenge for training simulation developers:

Level playing field is needed but there are many fewer OPFOR controllers controlling a comparable number of units

- Detailed, Symmetrical Modeling would require too many controllers
- Using modeling shortcuts for OPFOR can't preclude training audience options (e.g., resupply convoys must be on the road for targeting)
- Artificial Intelligence support is possible, but can't be perceived as an advantage for OPFOR (e.g., "smart chess player")

All players in a training simulation want to *win*

- Incentives are high — sometimes, careers are perceived to be on the line
- To some, an exercise is a *game* whose extended rules include the consequences of violating the nominal rules

*In training, there must be no benefit from unrealistic actions*  
(In the analytical world, analysts don't let weird things happen)

We have seen:

Using a *Withdraw* order to attack—to avoid an automatic threshold

Using differences between maps and the terrain model for ambushes

Filling the battlefield with 2-man OPs because only one enemy could be defeated in a single attrition cycle (thence, CBS has *overrun*)

Although the *players* must obey the laws of nature,  
the *exercise director* must be able to “play God” to set  
the conditions for the commander’s training objectives

- Magic resupply / reconstitute
- Magic move
- Magic engineer (mines, PDPs, bridges, on-order obstacles, ...)
- Magic NBC (contaminate and decontaminate)
- ...
- That is, magically change *any* conditions in the simulation

Magic is not always easy to code—moving a unit in  
combat could leave fire-support missions with nothing  
to support, detection processes falsely initialized, and  
so on...

Bonus: Magic makes testing much easier

## Dynamic Task Organization

- Essential capability for training simulations

## Scaling

- Multiple echelons are involved in training

## Linkage to Other Models

- Real time, stable linkage is needed for training

## ABCS / C4ISR Interfaces

- Real time linkage is essential for training

## Computer Performance

- Real time performance is required for training

## Turnkey Fielding

- Delivered world-wide for training

# Summary



When used for analysis, simulations are used like analytical equations

- Analysts control execution and run excursions until the study is complete
- **Emphasis is on getting comparative insights** based on differences in input parameters

When used for training, simulations are used as if they were a simplified (doctrinal) version of the real world

- Commanders on both sides receive status and intel reports, make free-play decisions, issue orders and respond to real-time outcomes
- **Emphases are on reasonable outcomes** that reward good and bad command decisions, realistic reporting, real-time execution, and simulation stability



# Conclusions



- Using the same simulation for analysis and training is not a realistic goal
- Neither continuing completely separate development nor forcing acceptance of algorithms “thrown over the fence” is the answer
- Need universal recognition that the training community has significantly different requirements and has developed its own legacy of good simulations and useful models



- The M&S community needs a vehicle to begin meaningful dialogue between training and analytical simulation users and developers
- The M&S community needs to strive for a variety of common algorithms for attrition, movement, detection,...
  - “Soft” factors must be controllable
  - “Object-oriented” models?
  - Composable simulations?